

## Education

- ♦ Master of Urban Planning, concentration in Urban Design, University of Kansas, 1995.
- ♦ B.S., Community and Regional Planning and Speech Communication, specialty in Architecture, Iowa State University, 1989.

## Professional Registrations

- ♦ American Institute of Certified Planners, #12256, 1996.

## Professional Affiliations

- ♦ American Institute of Certified Planners (AICP)
- ♦ American Planning Association (APA)
- ♦ National APA Membership Subcommittee
- ♦ Texas Chapter APA Board, Newsletter Editor, Section Director Representative
- ♦ Past Director of the Houston Section of Texas APA

## Publications

- ♦ Community Character, Principles for Design and Planning, Island Press, 2010
- ♦ A Practical Guide to Planning for Community Character, Island Press, 2010
- ♦ Defining and Measuring Community Character, Zoning Practice. Dev. 2010
- ♦ *Meeting Procedures and Liability Issues for Public Officials*, Guide to Urban Planning in Texas Communities, 1997

## Bret C. Keast, AICP

### President



Bret joined Lane Kendig, Inc. as a partner in 2003. With the formation of Kendig Keast Collaborative (KKC) in 2006, he has succeeded Lane and is now president and sole shareholder of the firm. Bret has 25 years of community planning experience having previously worked for a council of governments and metropolitan planning organization, suburban municipality, and an international multi-disciplinary firm. He has consulted small and large communities in both rural and urban settings, led interdisciplinary project teams, and has authored and managed comprehensive and general plans, small area master plans, zoning and land development codes, corridor and urban design studies; parks and recreation master plans, transit and transportation plans, and an array of special studies.

Bret is known for his communicative skill and approach to public facilitation, translating technical planning terms and innovative concepts into plain language for laypersons and citizen planners. He has been consistently recognized by his peers with numerous awards for outstanding plans and projects. Bret is known by his clients and other consultants with whom he has associated as a diligent manager and an effective communicator. He has led projects in Arizona, California, Florida, Georgia, Idaho, Illinois, Iowa, Kansas, Kentucky, Louisiana, Missouri, Montana, Nebraska, New Mexico, Ohio, Oklahoma, South Carolina, South Dakota, Texas, Wyoming, and Dubai, United Arab Emirates (UAE).

Mr. Keast has managed more than 40 complete master plans, in addition to a wide variety of other projects that contained plan components such as socioeconomic studies, growth management studies, downtown and livable center plans, park and trail master plans, corridor and special area plans, and transit and transportation plans. With a focus on creating "implementable" plans, Bret has developed more than 30 development ordinances ranging from unified codes to individual ordinances and development guidelines. He has also managed interdisciplinary studies including the Inner Katy Transit-Oriented Development Study in Houston, Texas; South Mountain Bypass Study in Phoenix, Arizona; a Smart Growth Assessment in East Central Missouri; and the Dubai Transit Options Study in Dubai, United Arab Emirates.

Mr. Keast has been actively involved as a leader in the American Planning Association including positions on the Executive Boards in the Kansas and Texas Chapters. He most recently served on the Board of Directors of the Texas APA as the Newsletter Editor and has been a member of a National APA membership committee and served as the Houston Section Director and Section Director Representative to the Texas Chapter. Mr. Keast has made numerous presentations at state planning conferences in Illinois, Iowa, Louisiana, New Mexico, Texas, and Wisconsin, as well as at National APA conferences in New York City, New Orleans, Chicago, Denver, Washington, D.C., San Antonio, and Boston.

Bret has published articles and books including *Community Character, Principles for Design and Planning* (Island Press, 2010); *A Practical Guide to Planning for Community Character* (Island Press, 2010); *Defining and Measuring Community Character* (Zoning Practice, Dec. 2010); and *Meeting Procedures and Liability Issues for Public Officials* (The Guide to Urban Planning in Texas Communities). Mr. Keast is the recipient of State APA awards for projects in the cities of Carbondale, Illinois; Valparaiso, Indiana; and Bastrop, Brownsville, Bryan, El Lago, Harlingen, Kerrville, Lockhart, Rosenberg, Starr County, Sugar Land, Temple, Victoria, and Waller, Texas.

**Director of Planning, Wilbur Smith Associates (WSA), 1995 to 2003.** Mr. Keast was National Practice Leader for Community Planning, leading comprehensive plans, zoning and subdivision regulations, master plans, transit and transportation plans, and special studies for clients around the U.S.

**Senior Planner, City of Olathe, Kansas, 1990 to 1995.** Bret was responsible for development plan review, special studies, and was involved in the preparation of the comprehensive plan and unified development ordinance.

**Director of Community and Transit Planning, Iowa Northland Regional Council of Governments (INRCOG), 1989 to 1990.** Bret prepared comprehensive plans and zoning ordinances for member jurisdictions and was the planner for Iowa's largest rural transit system.

### Presentations

- ♦ The Role of Space in Defining Character, National APA Conference, Los Angeles, CA, April 2012
- ♦ Planning in Town Gown Environments, Upper Midwest APA Conference, Sept. 2009
- ♦ Code Green: Regulating Sustainability, Upper Midwest APA Conference, Sept. 2008
- ♦ Sustainable Planning Practices, Louisiana Summit on Sustainability, July 2008
- ♦ Common Failures of Comprehensive Plans, TexasAPA Conference, 2007
- ♦ Comprehensive Planning in Louisiana, Smart Growth Conference, Baton Rouge, LA, August 2007
- ♦ 3D Planning Tools, 2006 National APA Conference, San Antonio
- ♦ A Case for Performance Zoning: Hybrid Codes, 2004 National APA Conference, Washington, D.C.
- ♦ *Mind Your Ps and Qs, The Truth About Proposals and Qualifications*, 2003 National APA Conference, Denver
- ♦ *Consultant Confidential, Working with Consultants* – 2002 National APA Conference, Chicago
- ♦ *Commissioners' Implementing Plans*, 2000 National APA Conference, New York City
- ♦ *The Fundamentals of Zoning* – TexasAPA, Oct. 2002
- ♦ *The Master Plan, Zoning and the Political Process. Survival of the Fittest* – Louisiana APA, Oct. 2001



### Education

- ♦ Master of Urban Planning, Texas A&M University, 1988.
- ♦ B.A., Economics (with Highest Honors), University of Texas at Austin, 1986.

### Professional Registrations

- ♦ American Institute of Certified Planners, #8987, 1991.

### Professional Affiliations

- ♦ American Planning Association (APA)
- ♦ Professional Advisory Council, Texas A&M University Master of Urban Planning Program
- ♦ Phi Beta Kappa
- ♦ Omicron Delta Epsilon International Honor Society for Economics
- ♦ Tau Sigma Delta Honor Society for Architecture and Allied Arts

### Presentations

- ♦ *Plan Implementation and Development Review*, co-instructor for Texas Coastal Citizen Planner training program for local officials, Texas A&M University, 2013.
- ♦ *From 30,000 Feet Down to the Ground* (Transitioning from planning to zoning) - Texas APA, 2013.
- ♦ *Regulations and Permitting - Livable Centers Private Development Workshop*, Houston-Galveston Area Council (H-GAC), 2013.
- ♦ *Cracking the Code: Getting to Greener Outcomes through Local Ordinances*, Local Government Workshop, Houston-Galveston Area Council (H-GAC), Nov. 2011

## Gary K. Mitchell, AICP

### Vice President



Gary brings 25 years of professional planning experience at the city, county and regional levels. Working as a community planning consultant since 1999, he is particularly adept at facilitating advisory committee processes, leading strategic planning workshops, and involving community leaders and residents in planning initiatives.

Gary regularly leads high-profile planning engagements in a variety of settings, addressing the gamut of community planning issues down to the corridor, district and neighborhood levels. Topics addressed include land use, transportation, growth management and annexation, housing, economic development, infrastructure, community facilities, public services, bicycle/ pedestrian circulation, parking, downtown revitalization, neighborhood conservation, environmental and cultural resources, park systems and trail networks, historic preservation, urban design, and transit-supportive station area planning.

His portfolio includes more than 30 comprehensive plans – in communities ranging from 5,000 to 200,000 people – and his consulting work has taken him to 14 states (Arizona, Arkansas, Florida, Illinois, Kansas, Louisiana, New Jersey, New Mexico, North Carolina, Oklahoma, Tennessee, Texas, Utah and Wyoming). He led a significant station area planning effort for a potential new commuter rail line in Chicago's south suburbs and contributed to other transit-supportive development projects in North Carolina, the Salt Lake City area and Houston; addressed community cohesiveness and socioeconomic considerations for a planned freeway corridor in the Phoenix area; and prepared a Trails Master Plan for fast-growing Pearland, Texas.

Besides helping communities consider their long-range outlook and establish goals, policies and an action agenda, Gary enjoys moving beyond planning into meaningful implementation efforts. This includes work on zoning and other development codes, capital improvements planning, annexation assessments and planning, impact fee evaluations and pursuit of grant funds.

Gary began his public sector career as a Rockland County planner in New York's Hudson River Valley, where he dealt with suburban development challenges in the home of the famous Town of Ramapo growth management case. He later progressed to Chief Regional Planner for the Houston-Galveston Area Council, a metropolitan agency covering 13 counties with 4.5 million residents and 150 local governments (as of 1999). There he focused on intergovernmental and regional development issues involving urbanization, mobility, economic development and environmental enhancement, with significant involvement in the Galveston Bay Estuary Program and Plan.

During Gary's time in consulting, 10 communities he has assisted have received awards from divisions of the American Planning Association (APA) as outstanding examples of urban planning. In addition, a 1991 study he led of the Armand

Bayou and Christmas Bay Coastal Preserves was recognized for "Excellence in Environmental Planning" by the Texas Chapter of APA. Gary has served in leadership positions with both the Texas Chapter and Houston Section of APA. He also lectured in the Texas A&M Department of Landscape Architecture & Urban Planning, co-teaching the Plan Implementation course for Master of Urban Planning candidates.

**Director of Urban Planning Services, Wilbur Smith Associates (WSA), Houston, Texas, 1999-2006.** Gary progressed from Senior Planner to Director of the Community Planning Group within WSA, an international planning, engineering, and economics consulting firm. As a key practice leader for the firm, he allocated his time between planning engagements in the southwestern U.S. and priority projects with other offices. His work involved comprehensive planning, land use/transportation coordination, downtown/corridor/district enhancement strategies, and development ordinances.

**Chief Regional Planner, Houston-Galveston Area Council (H-GAC), Houston, Texas, 1990 to 1999.**

**Senior Planner, Rockland County Department of Planning, New City, New York, 1989 to 1990.**

#### **Presentations (cont'd)**

- ♦ *Planners' 2 Cents: Our Role in Making Recommendations; and Small Town Planning Case Studies* (Fulshear TX), 2011 Texas APA Conference.
- ♦ *Designing with Nature*, H-GAC Planning for Sustainable Growth Workshop, Nov. 2010
- ♦ *Creating Public Spaces*, 2010 Texas Downtown Association Conference
- ♦ *Writing for Planners*, 2010 Texas APA Conference
- ♦ *Student and New Planner Career Roundtable*, 2010 APA National Conference
- ♦ *Conservation Development*, 2009 Texas APA Conference
- ♦ *Building Better Bikeways through the Development Process* – H-GAC Regional Bikeway Workshop, Sept. 2009
- ♦ *Planning for Communities with Limited Staff*, presented at various seminars, 2005-2006
- ♦ *Plan to Achieve Your Image and Beautification Goals*, 2005 Keep Texas Beautiful conference.
- ♦ *Reasons for Hiring a Consultant*, 2004 Texas Association of Regional Councils Annual Conference
- ♦ *Local Government Urban Planning Activities in the Galveston Bay Watershed*, panel moderator at the 2001 "State of the Bay" Symposium



### Education

- ♦ Master of Science, Architecture, Louisiana State University, 1994.
- ♦ Bachelor of Landscape Architecture, University of Kentucky, 1989.

### Professional Registrations

- ♦ American Institute of Certified Planners (AICP), #024915, 2010.

### Professional Affiliations

- ♦ Coordinating Committee, Sustainable Community Planning Special Interest Group, American Planning Association (APA), 2010 to present.
- ♦ Citizens Environmental Coalition (CEC), Vice-President, 2011 to present.
- ♦ The Climate Reality Project, District Manager, 2007 - 2012.
- ♦ U.S. Green Building Council, Houston Chapter, Vice-Chair, 2007-2009.

## Aaron Tuley, AICP

### Project Manager



Aaron has over 20 years of experience in the fields of landscape architecture and urban/regional design and planning, while specializing in sustainability planning, renewable energy applications, recreational trails development, and cultural resource management programs and projects. Aaron has been directly involved with all phases of spatial planning and design from project inception and site selection and programming, through contract negotiation and administration and management of construction operations. Beyond his successful start-up and operation of two planning consultancies, he has held roles in well-respected organizations, providing exposure to many facets of planning, sustainability and landscape interpretation.

Aaron's leadership is exemplified in his ability to organize enterprise initiatives and mobilize human resources to accomplish complex programming, scheduling, and budgeting assignments. Numerous programs and projects throughout the U.S. illustrate Aaron's ability to weave a series of seemingly disparate elements into a coherent theme or central idea, the scope of which often spans multiple scales and timeframes. The strength of the idea and Aaron's clear articulation of a systematic, multi-phased implementation program enables him to mobilize people and resources to move the program toward realization. Perspectives such as these, regarding people, relationships, and place provide the foundations for a holistic set of principles which direct and guide Aaron's efforts in improving the quality of life and economic wellbeing of his client communities.

With KKC, Aaron is involved in the development of comprehensive plans, including the technical execution of specific plan elements, focused on growth capacity and management, future land use planning, parks, and mobility planning. In advancing the firm's focus on developing 'implementable' plans, Aaron has been effective in helping to graphically communicate often complex spatial design concepts and sustainable, low-impact development applications.

**Managing Partner, Meta-Pattern, LLC: Planning for Sustainability. Houston, Texas. 2010-2012.** Meta-Pattern, LLC is an urban and regional land design and planning consultancy. Several over-arching principles, rooted in sustainable ecosystem management, guide Meta-Pattern's approach to helping their partners and collaborators visualize alternative futures through illuminating and modeling current forces and trends that have the potential of shaping the face of the cultural landscape. While working with Meta-Pattern, Aaron specialized in sustainability planning and environmental permitting services for a variety of clients, primarily focused on renewable energy applications, such as small-scale wind and biomass-to-power applications.

**Manager, Houston Operations, Ecology and Environment, Inc., 2005 to 2010.** Aaron's responsibilities included business development, contract/project management, and office administration. Aaron grew diversified the firm's services to include maritime planning; renewable energy project siting, environmental permitting, and natural and cultural resource surveys; and military planning for the Navy, Army and Department of Homeland Security (DHS) Immigration and Customs Enforcement Agency.

**Director of Planning, Buffalo Bayou Partnership. Houston, Texas, 2001 to 2005.** Responsibilities included administering the development of the \$3 million, 20-year, Buffalo Bayou and Beyond Master Plan; managing the design and construction of several recreational trail projects (valued over \$15 million), and organizing the Conservation Division of the organization.

**Partner, Center for Landscape Interpretation, Port Allen, Louisiana, 1994 to 2001.** With CLI, Aaron completed an array of planning, urban design, and restoration projects throughout southern Louisiana. Working for the State of Louisiana, Aaron initiated and developed the 13-parish, Atchafalaya National Heritage Area program, and related projects. Aaron also directed the development of recreation and management plans for greenways, environmental corridors, and scenic byways and documentation and restoration of several historically significant structures and landscapes.

### **Presentations**

- ♦ *The Politics of Carbon Management*, 2012 Gulf Coast Green Symposium
- ♦ *Workshop: On Conducting an Historic Landscape Assessment*, 2010 National Trust for Historic Preservation Conference
- ♦ *Keynote: A Perfect Storm: Planning in an Era of Climate, Energy and Water Uncertainty*, 2009 Adirondacks Research Council Annual Conference
- ♦ *Panel: Planning for the 21st Century*, 2008 American Planning Association Conference
- ♦ *The Future of Energy and Water Resources in a Carbon-Constrained World*, 2007, Assoc. for Professional Landscape Designers
- ♦ *Workshop: On Conducting a Cultural Landscape Assessment*, 2005 American Institute of Architects National Convention and Design Expo
- ♦ *Workshop: Developing Historic Structures Report*, 2004 National Trust for Historic Preservation Conference
- ♦ *Workshop: Developing Historic Structures Reports*, 2003 National Trust for Historic Preservation Conference
- ♦ *Interpreting Landscape Meaning through Virtual Environments*, 2001 Nat. Assoc. for Interpretation Regional Conference
- ♦ *On Developing Place-based Multi-media Presentations*, 1999 National Oral History Association Conference



### Education

- ◆ Master of Urban and Regional Planning, emphasis on Land Use and Environment, University of New Orleans, 2005
- ◆ Bachelor of Arts Psychology, Minor Geography, University of New Orleans, 2002

### Professional Affiliation

- ◆ American Planning Association

## Jessica Duet

### Associate Planner



Jessica Duet joined KKC as an Associate Planner in 2013 after working more than seven years in the public sector. She has experience in formulating recommendations for rezonings, special permitted uses/conditional use permits, zoning area studies, and platting. As part of her graduate studies at the University of New Orleans, Jessica spent one year with the Lake Pontchartrain Basin Foundation as a student intern researching surrounding municipalities' regulations and how they affected the lake basin. She brings to KKC extensive knowledge of development regulations and familiarity with the procedures of various municipal councils and planning boards, plus her presentation skills.

Jessica began her career with Jefferson Parish, focusing on development planning, specifically subdivisions, rezonings, and site planning. Jessica frequently presented the department's findings to the Planning Advisory Board. After working more than five years in Louisiana, Jessica moved to Texas and the City of Sugar Land. There she gained a stronger background in development planning while also adding long-range planning experience.

**Planner II, City of Sugar Land, Texas, Department of Planning and Environmental Services, 2011 to 2013.** Jessica worked on development planning projects that ranged from reviewing plats, reviewing/approving site plans and permits, and analyzing conditional use permits, zonings, and planned developments. She presented all findings and facts on plats, conditional use permits, zonings, and planned developments to the Planning & Zoning Commission and the City Council. She also served on Development Code and Pedestrian and Bicycle Master Plan strategic committees.

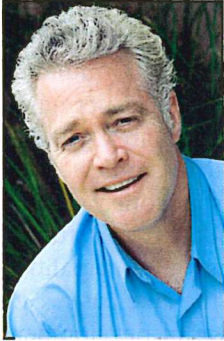
**Planner II, Jefferson Parish Government, Louisiana, Planning Department, 2005 to 2011.** Jessica began her career working on development planning, including subdivision and site plan review, analysis of special permitted uses and zoning proposals, and zoning area studies. All findings were presented to the Planning Advisory Board and the Parish Council. Jessica was also involved as a member of the committee to develop a new Unified Development Code.

Jessica has expanded upon her experience while working at KKC in preparation of zoning and land use codes, comprehensive plans, and on-call services. Jessica's projects at KKC include:

- ◆ Cuero, TX
- ◆ Fremont, NE
- ◆ Jersey Village, TX
- ◆ Magnolia, TX
- ◆ Pearland, TX
- ◆ Sioux City, IA
- ◆ Slidell, LA

## Greg Flisram, AICP, CEcD

### Principal Associate



Greg Flisram, AICP, has over 14 years of professional planning experience spanning a broad spectrum of work including: comprehensive planning, corridor planning, redevelopment planning, urban design, community and economic development, historic preservation, and plan implementation. Greg's professional orientation is toward project implementation; he brings the perspective of someone who not only plans, but also does. He also brings a broad range of hands-on professional experience having worked in the public, private, and nonprofit sectors.

Greg's work has ranged from the development of regional economic positioning initiatives; to district marketing and promotional strategies; to neighborhood and corridor plans; to the structuring of public-private partnerships. He has also managed numerous corridor economic repositioning/redevelopment projects, including major projects in metro Milwaukee and Madison, WI, Chicago, IL, St Louis, MO, and Lansing, MI. Greg has proven himself to be an effective redevelopment project manager with a knack for translating ideas into concrete actions. In addition to having managing numerous physical planning and urban design plans, his professional experience also includes a deep understanding of the mechanics of 'ground-level' real estate development projects. He has a deep working understanding of the major tools of urban (re)development including TIF, BIDs, revenue bonds, and myriad forms of tax credits and public-private deal structures.

His recent projects include:

- ◆ Fremont, NE Comprehensive Plan Economic Development Strategy and Energy Element
- ◆ Cuero, TX Downtown Area Plan
- ◆ Ponca City, OK Comprehensive Plan Economic Development Element
- ◆ Carbondale, IL Comprehensive Plan Economic Development Element
- ◆ Killeen, TX Downtown Master Plan
- ◆ Florence, SC Downtown Master Plan
- ◆ Valparaiso, IN U.S. 30 Corridor Master Plan

Greg holds a Master's Degree in Urban Planning, with an emphasis in urban design, and a Bachelors Degree in economics from the University of Wisconsin-Milwaukee. He has published numerous articles in national publications such as Planning and Urban Land magazines.

### Education

- ◆ Master of Urban Planning, School of Architecture and Urban Planning, University of Wisconsin-Milwaukee.
- ◆ Graduate Studies, Urban and Regional Planning and Design, College of Environmental Design, California State Polytechnic University.
- ◆ B.A. Economics, University of Wisconsin-Milwaukee.

### Professional Affiliations

- ◆ Member, American Institute of Certified Planners (AICP)
- ◆ Member, American Planning Association (APA), Wisconsin and Michigan Chapters
- ◆ Member, Urban Land Institute (ULI)
- ◆ International Economic Development Council (IEDC) Certified Economic Developer.

### Presentations

- ◆ Metro Milwaukee Association of Commerce, August 2006
- ◆ Milwaukee Downtown Rotary Club, May 2007
- ◆ Wisconsin APA Conference, April 2003
- ◆ Michigan Association of Planning Conference, September 1999
- ◆ Michigan Municipal League Conference, May 1998



**KENDIG KEAST**  
COLLABORATIVE

## Publications

- ◆ "Ersatz Urbanism...in Irvine." California Planning and Development Report, 1997
- ◆ "Post Modern or Post Mortem?, The Kalamazoo Mall Revisited." Planning Online Magazine, 2000
- ◆ "The Case for Distributed Energy." Urban Land Magazine, 2004
- ◆ "Homage To An Industrial Icon." Urban Land Magazine, 2007
- ◆ "Putting The Funk In Functional." Planning Magazine, 2008
- ◆ "Harboring Ambitions: New Horizons For Great Lakes Ports." Planning Magazine, 2008
- ◆ "Garden Spot Still: Greenfield at 70." Planning Magazine, 2008
- ◆ "Northern Exposure: New Sports District For Wisconsin's Bay Area." Next American City, 2009 (publication pending)
- ◆ "The New Garden Cities." Planning Magazine (scheduled August 2009)

**Principal, Independent Consulting dba: nextcity Ltd., Milwaukee, Wisconsin, 2008 to Present.** Greg currently works as an independent planning and community development consultant with Kendig Keast Collaborative since 2009 and with the Local Initiatives Support Corporation (LISC), a national nonprofit organization, since 2008. His main activities have involved developing and managing project-specific initiatives and collaborations among municipal leaders, private corporations, real estate professionals, and NGOs. This work has involved a broad variety of planning, project management, and project implementation activities geared toward achieving visible and lasting results in highly distressed urban neighborhoods.

**Managing Principal / Project Manager, Vandewalle & Associates, Madison / Milwaukee, Wisconsin, 2001 to 2008.** Greg was responsible for a wide range of project and company management activities in a leading Midwestern planning, design, economic development, and real estate consulting firm. He served as the lead marketer, content contributor, and project manager for numerous high-profile economic development, redevelopment, and urban design projects for public and private sector clients throughout the Upper Midwest. Projects managed include special district, downtown, and corridor revitalization/redevelopment plans; comprehensive and neighborhood plans; public participation programs; economic development initiatives; redevelopment and TIF project plans; urban design and historic preservation guidelines; brownfield redevelopment plans and implementation strategies; and business and developer recruitment programs.

**Associate Planner, Langworthy Strader LeBlanc, Grand Rapids, Michigan, 1999 to 2001.** Greg's primary duties included preparation and presentation of community master plans, economic development plans, and special district plans including all associated demographic and market research, site analysis, illustrations, community outreach, production and public approvals. Related responsibilities included grant research and grant writing; development and facilitation of public participation programs; site plan review and zoning amendments, and miscellaneous project management and marketing activities.

## Matt Bucchin, AICP, LEED GA

### Senior Associate



Matt joined Kendig Keast as a Senior Associate in 2011. He brings more than 15 years of public sector experience, including the past seven years focusing primarily on community and development planning, citizen participation and the public use and protection of natural resources. During his tenure with Kendig Keast, Matt has been the project manager for various comprehensive plans and rewrites of land development regulations in several states. In addition, Matt has held project management responsibilities in park planning, other special projects, and code implementation

services.

Prior to Kendig Keast, his most recent position was leading a planning division for a fast growing county in metropolitan Atlanta. During his tenure he gained extensive experience in drafting code that reflected good planning principles while at the same time being sensitive to local political culture. He managed the update to the county's comprehensive plan and worked on numerous code changes including rewriting the entire chapter on the county's zoning and other public hearing application procedures.

Matt is known for championing the use of technology both to increase the public's interaction with and ease-of-use of government. He initiated and oversaw the creation of several tools including an interactive mapping system and an application, permit and plat search website ([estatus.forsythco.com](http://estatus.forsythco.com)). Matt was recognized by the county's Planning Commission for his "vision, development and implementation" of one of these tools. Matt believes in being actively involved with the field of planning, especially through the American Planning Association (APA). His most recent contribution was as a contributing author to APA's Rebuilding America Green Infrastructure Sub-Task Force Report. The report evaluated current conditions and challenges and identified recommendations for changes in public policy and planning practice regarding green infrastructure. Matt has been published in the Maryland Natural Resources Magazine (Winter 2006) for an article he wrote on a new 1,900 acre park that was opened using a unique management arrangement involving three levels of government.

**Principal Planner, Forsyth County, Georgia, Department of Planning and Development, 2006 to 2011.** Matt led and managed both current- and long-range planning for a fast growing metropolitan Atlanta county. He oversaw all zoning and other public hearings, all land development permits and plats, sign permitting, the tree ordinance, the creation and adoption of new code, and the update to the comprehensive plan.

**Firefighter/EMT, Eagle River Fire Protection District, 2001 to 2003.** Matt was a certified Fire Officer and Fire Instructor by the State of Colorado and the International Fire Service Accreditation Congress. In addition to responding to emergencies, Matt led the department's Technical Rescue Team and Community Education Program and was awarded "Best Instructor" during one of the many fire academies in which he participated.

### Education

- ♦ Master of Environmental Planning, Arizona State University, 1999.
- ♦ Bachelor of Liberal Arts with an emphasis in environmental programs, Business Administration Minor, Pennsylvania State University, 1995.
- ♦ Associate of Fire Science Technology, Colorado Mountain College, 2003.

### Professional Registrations

- ♦ U.S. Green Building Council (USGBC) LEED Green Associate, 2010.
- ♦ American Institute of Certified Planners (AICP) #022097, 2008.

### Professional Affiliations

- ♦ American Planning Association
- ♦ Texas Recreation and Parks Society
- ♦ USGBC Texas Gulf Coast Chapter



**KENDIG KEAST**  
COLLABORATIVE

**Education**

- ♦ Master of Community and Regional Planning, Iowa State University, 2008.
- ♦ Master of Landscape Architecture, Iowa State University, 2008.
- ♦ Bachelor of Landscape Architecture, Iowa State University, 2007.
- ♦ B.A., Political Science, George Washington University, 2003.

**Professional Registration**

- ♦ American Institute of Certified Planners (AICP) #024312, 2010.

**Liz Probst, AICP****Associate Planner / Urban Designer**

Liz Probst joined the firm in 2007. She has worked on comprehensive plans, small/special area design projects, parks and recreation master plans, and branding and visioning projects in more than 35 communities across the U.S. With her background in landscape architecture and urban design, she is regularly involved in projects at multiple scales – ranging from site analysis to small area, community, and regional plans.

Ms. Probst uses her physical planning and design expertise to conduct land use and community character analyses, existing conditions assessments, and demographic and socioeconomic research. She values a wide range of qualitative and quantitative resources ranging from public engagement to geographic information systems (GIS).

In addition to her involvement with long-range and strategic plans, Liz also oversees and collaborates with associate staff to manage the firm's graphic design products and services, GIS analysis, and technical research and development. She has partnered with the Houston-Galveston Area Council on more than a dozen visual communication projects, addressing livable centers, access management, sustainable transportation strategies, water quality, and other planning-related issues.

She recently led the following projects as project manager or deputy project manager for:

- ♦ Imagine Belleville Comprehensive Plan Update for Belleville, Illinois;
- ♦ North Downtown Plan for Bay City, Texas;
- ♦ Magnolia on the Move Comprehensive Plan for Magnolia, Texas;
- ♦ Gateway to the Gillette Plan Update for Gillette, Wyoming;
- ♦ Waterfront Master Plan for Port Lavaca, Texas; and
- ♦ Blueprint for Tomorrow Comprehensive Plan for Fremont, Nebraska.

## James Schaefer, ASLA

### Senior Designer



Jim is an urban designer and planner with 18 years of experience designing and planning environments throughout the Midwest, and nationally. In particular, he excels in the creation of visionary plans for downtowns, mixed-use neighborhoods, corridors, and other special areas. He is adept at identifying untapped opportunities for new development and facility optimization, and his illustrations are tailored to garner support and generate enthusiasm for project stakeholders.

His designs for civic spaces and facilities grace downtown districts, community parks, public gardens, corporate campus', business parks, office and retail venues, urban plazas, and public streets. He excels in the formulation of natural plant community restoration plans and landscape mitigation strategies. Jim is skilled in the creation of graphic design concepts, master plans, construction plans, project budgets, and phasing & funding strategies. He is also experienced in regional design and economic development opportunity analysis, and is comfortable illustrating a wide range of development factors at a variety of scales from regional to local.

In addition to his affiliation with KKC, Jim has his own design studio. Previously, he spent seven years with Vandewalle & Associates in Madison, Wisconsin. He created a new service area within the company providing detailed landscape architecture services, and he collaborated with a talented group of urban planners on a wide variety of master plans for downtowns, neighborhoods, park districts, natural area restorations, and waterfronts; and he consulted in creation of strategic facility plans for several prominent commercial and manufacturing corporations.

Jim served as a plan commissioner and architectural review board member in Glendale, Wisconsin from 1999-2002, and he is one of the founding commissioners on the City of Stoughton, Wisconsin, Redevelopment Authority.

- ♦ Schaefer Land Design, Stoughton, Wisconsin—Principal, 2009-Present
- ♦ Vandewalle & Associates, Madison, Wisconsin—Associate Designer, 2003-2009
- ♦ Buettner Associates, Milwaukee, Wisconsin—Senior Landscape Architect, 1995-2003
- ♦ Miyabara Associates, Honolulu, Hawaii—Landscape Designer, 1993-1995

### Education

- ♦ B.S. Landscape Architecture, University of Wisconsin, Madison, 1992

### Professional Affiliations

- ♦ Registered Landscape Architect, Wisconsin & North Carolina
- ♦ Member, American Society of Landscape Architects
- ♦ Member, American Planning Association
- ♦ Commissioner, Redevelopment Authority, City of Stoughton, WI
- ♦ Former Member, City of Glendale, Wisconsin, Plan Commission
- ♦ Former Member, City of Glendale, Wisconsin, Architectural Review Board
- ♦ 1992 ASLA Honor Award Recipient, Wisconsin Student Chapter



**KENDIG KEAST**  
COLLABORATIVE

### Education

- ◆ Master of Urban Planning, Texas A&M University, 2012
- ◆ Certificate of Transportation Planning and Urban Design, Texas A&M University, 2012
- ◆ B.E.D., Bachelors of Environmental Design, Texas A&M University, 2009

### Professional Affiliations

- ◆ American Planning Association
- ◆ Texas Recreation and Parks Society

## Michelle L. Queen

### Planner / Urban Designer



Michelle Queen joined the firm in 2012, as a Planner and Urban Designer, following the completion of her Master of Urban Planning degree and Certificate of Transportation and Urban Design. Michelle has experience in architecture, graphic design, land development, real estate, GIS, urban design, transportation planning, designing development packages and promotional items, ordinance reviews, site development, market research, modeling, and illustration. While earning her MUP at Texas A&M University, Michelle worked with several cities across Texas, including Frisco and Brownwood.

In Frisco, Michelle worked directly with developers, contractors, city staff, and residents with research, plan submittal and design review processes to comply with city ordinances. Michelle also participated in the City's Zoning Ordinance review and update, including hand-rendering illustrations. In Brownwood, Michelle worked on developing the City's Comprehensive Plan through analysis of existing conditions with on-the-ground evaluation and observation, providing urban design recommendations for downtown revitalization efforts, and developing a community vision, long-term goals, and future objectives via close collaboration with the City Council, City staff, local residents, and community stakeholders.

Michelle has had the opportunity to expand upon her experiences and use her multi-faceted skillset to contribute to KKC's professional planning practice in the preparation of comprehensive plans, special area master plans, zoning and land development codes, and other special studies. Recent projects include:

- ◆ Bainbridge, OH
- ◆ Bay City, TX
- ◆ Belleville, IL
- ◆ Breaux Bridge, LA
- ◆ Cuero, TX
- ◆ Gillette, WY
- ◆ Jersey Village, TX
- ◆ Magnolia, TX
- ◆ Pearland, TX
- ◆ Plainview, TX
- ◆ Slidell, LA
- ◆ Valparaiso, IN

In addition to planning experience, Michelle has extensively traveled the world, including destinations such as China, Russia, Europe, and the Baltic; all of which provide Michelle with a unique, multi-cultural perspective and passion for urban planning, communication, and social and ecological responsibility.

## Frances Kellerman

### Associate Planner



Frances joined the firm in 2013 as an Associate Planner following the completion of her Master of Science in Community and Regional Planning degree. With her focus in environmental planning and urban design, Frances has expertise in GIS spatial analysis and mapping, demographic and socioeconomic analysis, corridor redevelopment, and architectural, urban, and graphic design. Her skillset provides her with the ability to apply quantitative and qualitative analysis to the planning and design process. Since joining the firm, Frances has worked on the mapping of the proposed zoning updates for communities such as Slidell, LA; Fremont, NE; and Magnolia, TX. Additional work includes comprehensive planning initiatives, community branding, and development code writing/graphic development.

Prior to Kendig Keast, Frances was a regional planning intern for Houston-Galveston Area Council (H-GAC) where she mainly worked on the Regional Plan for Sustainable Development (RPSD). She worked on a variety of tasks related to the RPSD including the creation and development of planning goals, objectives, metrics, and implementation strategies; community outreach strategies; and GIS mapping used for regional Fair Housing status. In addition, she played an integral role in developing the RPSD's Best Practices of Planning report. Her work at H-GAC has provided her with insight into large-scale public sector planning projects and exposed her to the variety of opportunities and challenges that occur in that arena.

Outside of her planning experience, Frances has a background in hydrology, with specific knowledge on the topics of urban flooding and coastal resilience as part of her research experience with Rice University. In addition, Frances has received urban design recognition from several team related design projects including a Design Excellence Award from the University of Texas and the student team entry winner for the Vauxhall Missing Link Urban Design Competition, awarded by the Royal Institute of British Architects (RIBA).

### Education

- ♦ M.S.C.R.P, Community and Regional Planning, University of Texas, Austin, TX, 2013.
- ♦ B.A., Environmental Engineering, Rice University, Houston, TX, 2011.

### Professional Affiliations

- ♦ American Planning Association
- ♦ Urban Land Institute

### Professional Registration

- ♦ U.S. Green Building Council (USGBC) LEED Green Associate, 2013.



### Education

- ♦ B.S. Urban & Regional Planning, Texas State University, San Marcos, TX, 2012.

### Professional Affiliations

- ♦ American Planning Association
- ♦ Congress for the New Urbanism

## Laura Walker

### Associate Planner



Laura joined Kendig Keast Collaborative in 2014 as an Associate Planner after working for several years in municipal and metropolitan area planning departments, including the City of San Marcos and the Indian Nations Council of Governments (INCOG). Throughout both positions, Laura learned the application of development codes through zoning changes, amending comprehensive plans, special exceptions/variances, and small area planning. Laura also has an extensive skillset in GIS mapping and analysis, urban design, site planning, and data collection and research.

Prior to KKC, Laura was a **Land Regulation Specialist** for the Land Development department of INCOG where she was responsible for numerous tasks including processing various development code applications for the City of Tulsa and unincorporated Tulsa County, GIS mapping/analysis, and making updates to the official City of Tulsa Zoning Code, the City of Tulsa Comprehensive Plan, and numerous small area plans. In addition, she developed the set of procedures for INCOG to submit an annual list of essential, staff-recognized updates to be made to the Comprehensive Plan (aka “housekeeping amendments”) to the Tulsa Metropolitan Area Planning Commission (TMAPC) for consideration; and she created the very first application form, requirements, and procedures for citizens of Tulsa to apply to make amendments to the comprehensive plan. Laura’s experiences at INCOG have provided her with the skills and insight into municipal and metropolitan area planning, as well as exposed her to the wide breadth of elements in long-range planning.

Outside of the public realm of planning, Laura received experience in sustainable site design through a class project to create a sustainable landscape for the University of Oklahoma Tulsa Scusterman Center campus during her first semester in the Master of Science in Architectural Urban Studies program. Together, she and her fellow classmates performed informative/opinion-seeking campus outreach events, took an inventory of current conditions on campus, and researched modern, ground-breaking techniques for sustainability that could be applied on campus.

